College of the Redwoods Goals Framework

Each year, College of the Redwoods adopts a framework of indicators approved by the BOG and constituency groups of the college including Academic Senate and the Board of Trustees. The College adopts both short-term (1 year) and long-term (6 years) goals for indicators in each of the following four areas:

- 1. Fiscal viability: Fund Balance
- 2. Compliance with state/federal guidelines: Independent audit opinions related to fiscal audit, state compliance audit, and federal award compliance audit
- 3. Student performance and outcomes: Course Completion Rate, College Choice related to Basic Skills/Unprepared Students
- 4. Accreditation status: Accreditation Status

Fiscal Viability

District Fiscal Viability Indicators										
Fund	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2016-17	2020-21			
Balance						Goal	Goal			
Percentage	8.3%	4.6%	5.0%	7.9%	6.2%	6.0%	10.0%			

Ending unrestricted general fund balance as a percentage of total expenditures.

Compliance with state/federal guidelines

District Programmatic Compliance with State and Federal Guidelines Indicators									
Audit Findings	2014-2015	2016-17	2020-21						
		Goal	Goal						
Audit Opinion Financial Statement		Yes	Yes						
State Compliance		Yes	Yes						
Federal Award/Compliance		Yes	Yes						

A "yes" indicates the district has achieved (historical) or has set a goal to achieve an "unmodified or "unqualified" independent audit opinion (minimal or no material weaknesses or significant deficiencies).

Student performance and outcomes

2010-	2011-	2012-	2013-	2014-	2016-17	2020-21
2011	2012	2013	2014	2015	Goal	Goal
61.7%	58.9%	63.4%	59.8%	54.9%	53.3%	65.3%
37.8%	31.9%	37.6%	30.9%	29.1%	28.3%	38.9%
42.3%	37.1%	43.1%	35.3%	33.5%	32.5%	44.4%
45.0%	44.6%	33.6%	33.2%	39.3%	32.2%	46.4%
35.0%	31.6%	40.6%	40.2%	36.5%	30.7%	41.8%
61.0%	57.7%	55.9%	52.9%	54.8%	51.3%	62.8%
	2011 61.7% 37.8% 42.3% 45.0% 35.0%	2011 2012 61.7% 58.9% 37.8% 31.9% 42.3% 37.1% 45.0% 44.6% 35.0% 31.6%	20112012201361.7%58.9%63.4%37.8%31.9%37.6%42.3%37.1%43.1%45.0%44.6%33.6%35.0%31.6%40.6%	2011 2012 2013 2014 61.7% 58.9% 63.4% 59.8% 37.8% 31.9% 37.6% 30.9% 42.3% 37.1% 43.1% 35.3% 45.0% 44.6% 33.6% 33.2% 35.0% 31.6% 40.6% 40.2%	2011201220132014201561.7%58.9%63.4%59.8%54.9%37.8%31.9%37.6%30.9%29.1%42.3%37.1%43.1%35.3%33.5%45.0%44.6%33.6%33.2%39.3%35.0%31.6%40.6%40.2%36.5%	20112012201320142015Goal61.7%58.9%63.4%59.8%54.9%53.3%37.8%31.9%37.6%30.9%29.1%28.3%42.3%37.1%43.1%35.3%33.5%32.5%45.0%44.6%33.6%33.2%39.3%32.2%35.0%31.6%40.6%40.2%36.5%30.7%

College Student Performance and	2010-	2011-	2012-	2013-	2014-	2016-17	2020-21
Outcomes (Datamart)	2011	2012	2013	2014	2015	Goal	Goal
Successful Course Completion	67.9%	66.6%	68.2%	68.5%	70.3%	70.5%	70.5%
Completion of Degrees	503	467	401	389	445	458	472
Completion of Certificates	161	172	147	146	170	175	180

Accreditation Status

College Accreditation Status Indicators												
ACCJC	July	Feb	July	Feb	July	Feb	July	Feb	July	Feb	2016-	2020-
Accreditation	2010	2011	2011	2012	2012	2013	2013	2014	2014	2015	17	21
Status											Goal	Goal
Status	FA-N	FA-N	FA-N	FA-SC	FA-SC	FA-P	FA-P	FA-	FA-N	FA-N	FA-N	FA-N
								SR/RA				

Accreditation Status Descriptions:

FA-N: Fully Accredited – No Action

FA-RA: Fully Accredited – Reaffirmed

FA-SR: Fully Accredited – Sanction Removed

FA-SR/RA: Fully Accredited – Sanction Removed and Reaffirmed

FA-W: Fully Accredited – Warning

FA-P: Fully Accredited Probation

FA-SC: Fully Accredited – Show Cause

FA-PT: Fully Accredited – Pending Termination

T: Accreditation Terminated (No longer used by the accrediting agency after July 2015)

WD: Accreditation Withdrawn FA-RS: Fully Accredited – Restoration IA: Initial Accreditation RE-AP: Re-Application for Accreditation Next Accreditation Visit: Fall 2017