

COLLEGE OF THE REDWOODS
Board of Trustees' Goals
2023-2025

1. Support accreditation efforts and adherence to all ACCJC standards and commission policies.
 - a. Receive regular updates and reports on accreditation efforts and outcomes.
 - b. Become familiar with revised ACCJC accreditation standards.
2. Ensure fiscal stability/health with special emphasis on:
 - a. Maintaining a balanced General Fund with reserves in accordance with board policy.
 - b. Monitoring and supporting adequate funding of future pension liabilities.
 - c. Continuing to monitor the District's progress on recoverable and unrecoverable student debt.
 - d. Monitoring progress to ensure a revenue stream for continuing operation and maintenance of District facilities, equipment, and infrastructure.
 - e. Maintaining an advocacy effort at the state level to preserve and enhance funding of community colleges.
 - f. Supporting the development of programs and initiatives that foster student success and enrollment growth.
 - g. Monitor the successful construction and completion of the current capital projects.
3. Engage in advocacy efforts to promote student success, workforce satisfaction and the fiscal health of the institution.
 - a. Monitor and work to influence state and federal legislation that will have a significant impact on the District.
 - b. Effectively communicate the interests and needs of the District and community constituents.
4. Cultivate a welcoming environment and sense of belonging for all members of the District by:
 - a. Supporting programs and initiatives that serve the academic, psycho-social, and basic needs of all students.
 - b. Supporting District efforts to ensure nondiscrimination in employment practices, educational programs, and student services.
 - c. Inviting and carefully considering the input of students, faculty, and staff in Board decision-making.
 - d. Nurturing awareness of and appreciation for the range of experiences, abilities, and

perspectives that contribute to and are key to the success of the District.

- e. Promoting an institutional culture that is unbiased.
5. Maintain focus on adapting to and addressing issues with the Student Centered Funding Formula by:
 - a. Ensuring that the District's budget addresses the categories of funding in the state funding formula.
 - b. Receiving regular reports regarding the District's strategies and progress in regards to the funding formula, hold harmless option and enrollment growth.
 - c. Providing advocacy for legislative efforts to correct problems in and improve the funding formula.
 6. Provide support to ensure continuing progress on student outcomes with special emphasis on:
 - a. Monitoring progress in closing student success gaps.
 - b. Supporting programs that address student academic, psycho-social and basic needs (e.g., Food Pantries, residence hall scholarships).
 7. Support student success and District enrollment priorities by:
 - a. Evaluating data on a monthly basis and ensuring that data influences decision making.
 - b. Receiving quarterly reports regarding the District's multiple strategies and progress in meeting student success and enrollment goals.
 8. Plan for the future of College of the Redwoods by supporting the Education Master Plan and the Facilities Master Plan, with special emphasis on:
 - a. Monitoring trends in community college education.
 - b. Supporting the cultivation of partnership with Cal Poly Humboldt.
 - c. Increasing the Board's knowledge about current and future education and workforce training needs in the community.
 - d. Regularly discussing future needs and directions of the District and community.
 - e. Identify economic/workforce opportunities for program development and community partnership.
 - f. Encouraging and supporting innovation.
 9. Continue to develop the Board's effectiveness, professional skills, and knowledge by:
 - a. Encouraging Trustee attendance at annual community college conferences.
 - b. Encouraging completion of the Community College League of California's Excellence in Trusteeship Program.

- c. Receiving training on issues related to Board effectiveness, professional skills, and knowledge.
- d. Providing comprehensive and ongoing mentoring for Trustees.
- e. Encouraging and carefully considering the input of all Board members, with particular attention to fostering robust discussion and respect for minority opinions.
- f. Regularly participating in campus events.
- g. Cultivating a positive and supportive relationship with the President/CEO, characterized by clear and open communication, maintaining the appropriate separation of roles, and expressing support publicly as appropriate.

10. Monitor and support the progress of the CR Foundation in meeting its goals.