

2025-27 Board of Trustees Goals and Objectives

Goal 1: Relationship with President/Superintendent

- a. Support the President/Superintendent in the leadership transition process.
- b. Review progress on President/Superintendent's goals on a quarterly basis.
- c. Review reports and data that help guide the District to achieve the missions of student success and sustainable enrollment.
- d. Support the administration's efforts to maintain academic freedom and a safe welcoming environment for students, faculty and staff at all instructional sites.

Goal 2: Fiscal Stability

- a. Review and discuss monthly financial reports, annual audits, and multi-year forecasts in order to monitor the financial performance of the District.
- b. Maintain an adequate fund balance reserves as per board policy.
- c. Review and discuss progress toward sustainable enrollment each semester.
- d. Monitor and support Bond Measure I projects on a quarterly.

Goal 3: Student Success and Advocacy

- a. Review and discuss student success, access, and equity data relevant to our educational and facilities masterplans on a quarterly basis.
- b. Support programs and services which promote student completion and transfer rates.
- c. Receive annual updates on Student Equity and Guided Pathways.
- d. Promote an institutional culture that is unbiased and non-partisan which supports programs that foster community and a culture of belonging.

Goal 4: Board Development

- a. Participate in local, state, and/or appropriate national conferences that increase trustee knowledge about major social and economic issues that affect the district.
- b. Encourage completion and re-certification of CCLC's Excellence in Trusteeship Program.
- c. Actively learn about current and future trends in both education and workforce development and support efforts for this information to inform the Master Plans.

Goal 5: Accreditation

- a. Receive accreditation update reports, including the new 2024 ACCJC accreditations standards, policy updates, and program reviews.
- b. Support the administration's continual work to ensure the District meets or exceeds all accreditation standards and eligibility requirements.

Goal 6: Future of College of the Redwoods

- a. Support and ensure the development and completion of the Facilities Master Plan that is linked to the Educational Master Plan.
- b. Schedule annual presentation on the Education Master Plan's current Workforce Development Plan and supporting pathways to living wage jobs.
- c. Support CR Foundation events, projects, and initiatives that encourage community engagement.